



JIGSAW PERFORMING ARTS

DRAMA SINGING DANCE

24/10/2025

Yas Lawson

Hill House
Stick Hill

Edenbridge
TN8 5NJ
UK

Dear Yas Lawson,

Contract for Services

Jigsaw Arts Barnet

Venue: Queen Elizabeth's Girls School , Barnet , Hertfordshire , EN5 5RR , UK

Spring 2026

Term Schedule:

[05/01/2026, Monday, 06:29 PM, 07:59 PM]
[12/01/2026, Monday, 06:29 PM, 07:59 PM]
[19/01/2026, Monday, 06:29 PM, 07:59 PM]
[26/01/2026, Monday, 06:29 PM, 07:59 PM]
[02/02/2026, Monday, 06:29 PM, 07:59 PM]
[09/02/2026, Monday, 06:29 PM, 07:59 PM]
[16/02/2026, Monday, 06:29 PM, 07:59 PM]
[23/02/2026, Monday, 06:29 PM, 07:59 PM]
[02/03/2026, Monday, 06:29 PM, 07:59 PM]
[09/03/2026, Monday, 06:29 PM, 07:59 PM]
[16/03/2026, Monday, 06:29 PM, 07:59 PM]

Number of sessions: 11

Payment per session: £0.00

We are pleased to offer you a short term contract for your services as specialist self employed dance /singing teacher. As a self employed teacher you are required to provide materials and resources for your own sessions, including photocopied sheets for students if required. Please note that you need to bring your own speaker as you are not permitted to use school equipment.

Invoices should be submitted at the end of each calendar month and payment will be made by 14th of the following month.

By accepting this contract, you agree to abide by the Jigsaw Performing Arts School systems and policies as detailed in the handbook which is provided as part of this document.

No payment will be made for any teaching session that you do not attend, whether for reasons of ill health or otherwise. This contract does not entitle you to any paid holidays, nor is it pensionable.

If you are unable to undertake a teaching session you must give a minimum of 72 hours notice (except in the case of a sudden illness). You may be required to provide an alternative teacher in your place, but you should not book a teacher without first speaking to me. Should you be unable to complete the term, you will be held in breach of contract unless a satisfactory agreement has been reached between us.

In accepting this contract, you agree to act at all times in the best interest of Jigsaw Arts Barnet, not to compete with Jigsaw Arts Barnet or make any secret profit and show utmost good faith to Jigsaw Arts Barnet, not to use the client base and written materials save in the best interests of Jigsaw Arts Barnet. Upon termination of your agreement with us by either side you agree not to solicit or entice away or induce any member of staff or any person whose services have been engaged by Jigsaw Arts Barnet in whatever capacity for a period of 6 months from the date of termination, not to solicit entice or induce away from Jigsaw Arts Barnet any customers of Jigsaw Arts Barnet known to be customers or who have been customers of Jigsaw Arts Barnet in the preceding 12 months prior to termination and not be engaged in any business which competes with Jigsaw Arts Barnet for a period of 1 year from termination within a radius of 1 mile of the premises in which you were engaged.

Do not sign this contract if you knowingly have dates you cannot teach this term without first discussing this with me.

Please signify your acceptance of this contract by (instructon to be confirmed). Please note that you are responsible for paying your own tax and National Insurance contributions.

Yours sincerely,

Megan Ratcliff

Jigsaw Arts Barnet

Jigsaw Arts Barnet is a trading name of Jigsaw Performing Arts School Barnet

Jigsaw Performing Arts Handbook

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CONFIDENTIALITY

This Jigsaw Arts handbook defines in detail the methods, systems and know-how to be used by Jigsaw Performing Arts teachers in the operation of the franchise.

The information contained in the handbook is secret and confidential and is the exclusive property of Jigsaw Arts Franchise Ltd.

As a Jigsaw Teacher, you should undertake to keep this handbook secret and confidential, secure and inaccessible by any unauthorised party and should not distribute it in any form in whole or in part without prior agreement from the Franchisor.

Key Performance Indicator (KPI)

Job Title:

Performing Arts teacher at Jigsaw Weekend Performing Arts School

Responsible to:

Megan Ratcliff
Jigsaw Arts Barnet
School Manager

Main Objectives:

- To provide stimulating and well planned performing arts classes for students aged 3 - 6 years.
- To ensure that the students are cared for in a safe environment.

Duties:

- To learn students' names.
- To attend the Jigsaw Arts Teacher Induction and Training.
- To wear Jigsaw Arts staff uniform.
- To Plan and resource performing arts lessons for 3 – 4 years and/or 5 – 6 years following the guidelines set out in the Jigsaw Arts class structure. (next page)
- You are required to photocopy song sheets and scripts/poems for the students, if appropriate. We suggest word sheets rather than sheet music.
- Bring your own music for dance and backing tracks for singing. You are also required to bring your own speaker.
- Once a year, on a technique term, you will be required to complete reports.
- On occasion you may be requested to give feedback on the progress and ability of students.
- For the yearly show, you will be required to resource and rehearse songs, dances and pieces of drama to fit into the theme of the show.
- For the presentation, you will be required to prepare a rehearsed warm up and piece for each of the disciplines (dance, drama and singing) and present the work at the end of term to an audience of family and friends.
- To supervise children during break time. You are required to take the children to the toilet. Children are encouraged to go to the toilet before the class starts and then during the break to avoid disrupting the class too many times. You will need to assist with opening crisps/drinks etc and tidying up at the end of break so the class can recommence as quickly as possible.
- To be responsible for all children allocated to you at any one time.
- Ensure the children are met by their parents at the end of the session. Children should be released from the classroom door one by one. Children who are not collected on time should be taken to the school manager at reception. Please ensure the manager is aware of any children who have not been collected.
- To set up your teaching space as required and be responsible for leaving work spaces clean, tidy and as found.
- Do not interfere with equipment that does not belong to yourself or Jigsaw Arts unless we have prior permission. Such as school costumes, props, musical instruments lighting and sound equipment.
- To follow Jigsaw Arts policies and procedures.

PERFORMING ARTS CLASS STRUCTURE FOR 3 – 4 & 5 – 6 YEARS

This is a structure that we would like our teachers to follow. Jigsaw Performing Arts provide fun, engaging, and accessible classes for children of all abilities, with a mission to create a welcoming environment and a place to belong.

The 1½ hr session should be structured as follows:

- 5 minutes Settle/Registration
- 25 minutes Discipline 1
- 25 minutes Discipline 2
- 10 minutes Break
- 25 minutes Discipline 3

The session should be divided into three equal sections apart from when rehearsing end of term presentation/shows. The children should always be aware of which subject they are doing at any given time and the subjects should always be taught as separate sections.

The main focus of these sessions should be fun and children should be learning the basics of the three disciplines to enable them to go on to the main school.

You need a good selection of resources to teach these age groups.

Settling ideas

- Warm up/welcome songs – choose two or three that you repeat each week. It gives the students a chance to get used to the routine of the class as well as giving a chance for latecomers to enter the room without disrupting the class
- Welcome circle – sat in a circle each child is given a chance to say their name and a piece of news, or perhaps they all get to answer the same questions e.g. what's your favourite colour. You have a ball/Arty Bear that is passed round to the child who is going to speak.

Spots

This is an essential tool when teaching this age group. Each child should be given a spot (use stickers or masking tape) which they stand on when participating in the class. The advantage of this is that you can place children where you want them to stand to get the most from the class.

Dance

Warm-up

- Musical game exercise to get their bodies moving and grab their attention and focus. - Musical Statues. Each time the music stops they take up a different shape instructed by teacher. - High/Low/Medium/One Leg/Pointy/Small/Big/Superman etc OR
- Isolations – Do a set routine that the children can learn. Repeat each week. Include head, shoulders, ribs, legs, hips, feet etc. Vary between the age groups.

Travelling from the corner

- 3-4 years - Different walks, leaps, galloping, kicks.
- 5-6 years - Recognise the beat. In 8's Runs/Jumps/Kicks/Gallops/Step ball changes/combinations

Routine

For presentations and shows start at beginning of term, rehearse every week.

- For 3-4 years, pick a strong piece of music where the music can help them to remember moves. Animal type routines work well. Cats, Lion King etc
- For 5-6 years, musical theatre and pop routines work best. Introduce teaching in counts of 8.

Singing

Warm-up

- Breathing exercises: Counting as you breathe out.
- Facial warm-up: Chewing, big face/small face, tongue exercises, etc.
- Humming and basic scales to different vowels: Listen and repeat.
- Singing rounds or a song they know to warm up.

Main Song

- Work on a set song to perform at end of term presentation. Build learning the words into your lesson, teaching actions to the song at the same time as lyrics.

Drama

Drama games can be used to energise or focus your groups. Otherwise they can be used as a reward for excellent work.

3-4 years

Guided improvisations and adventures. Suggestions to lead into the imaginary world you are going to create are:

- Paint your environment (e.g., under the sea), then explore. What can you see?
- Magic carpet journey.
- Act out your day.
- Use a storybook or other stimulus.

5-6 years

- As above but also introduce:
 - Staging rehearsed improvisations.
 - Simple scripts and poems.
 - Basic drama techniques and stagecraft.

SCHOOL STRUCTURE

Jigsaw Performing Arts Schools run three terms per year, parallel with the school academic year. Terms run for approx 11 weeks

Autumn Term: September – December

Spring Term: January – April

Summer Term: May – July

Each year we do one presentation, one show and one technique term. Although all new schools always start with two presentations in a row.

Presentations and shows

When working on pieces for presentations and shows, please keep pieces short and simple. Plan your material ahead of time and introduce it really early in the term as performance dates tend to come around really quickly. It is your responsibility to make sure children know their lines and know what they are doing. Don't rely on them to practice everything at home, allow enough class time to do this.

Presentation – Have one warm up piece and one rehearsed piece for each discipline. You will explain what you are doing to the parents during the presentation. You will need to plan this.

Show – Pick an interesting theme or book that you can base your show on. It is important to consider how the children will be costumed for the show. Your dance and song should be integrated into the drama.

5-6 years can perform without you. A simple script should be given to them by week 3.

3-4 years will need you to take on a role in performance to help guide it. Be the Narrator or Ring master etc

Example – 'The Very Hungry Caterpillar' for 3 to 4 years

Drama – Act out story and interject with the following

Dance – What Makes You Beautiful

Song – Food Glorious Food

Technique Term

This is the term where you have a chance to cover many more styles, and experiment!

The emphasis is definitely not on rehearsing for the end of term but much more on technique.

You should consider:

- What are the areas that the students need to improve?
 - Are there any genres/styles that the students are interested in exploring?
 - Explore skills you have not covered with the students.
 - Discuss overall objectives and set goals and aims for the term as a team.
-

STUDENT BEHAVIOUR MANAGEMENT

Jigsaw Arts recognises the importance of positive and effective behaviour management strategies in promoting children's welfare, learning and enjoyment.

The aims of our Behaviour Management policy are:

- To develop self-discipline and promote responsible behaviour.
- To build an ethos of mutual respect, care and consideration, and a sense of shared responsibility.
- To ensure a commitment to agreed standards of behaviour supported by a system of sanctions and rewards.
- To be aware of the problem of bullying, take preventative measures, and make a clear statement that bullying behaviour is unacceptable.
- To create an environment where children can confide their fears and problems regarding bullying or ill-treatment by other children and know that their problem will be taken seriously.

Behaviour Management Strategies

Behaviour management at the school will be structured around the following principles:

- Jigsaw Arts have a clear set of ground rules governing all behaviour at the school. (Jigsaw Performing Arts School Ground Rules attached) These ground rules will apply equally to all children and staff.
- When dealing with negative behaviour, staff will always communicate in a clear, calm and positive manner.
- Staff will make every effort to set a positive example to children by behaving in a friendly and tolerant manner themselves, promoting an atmosphere where children and adults respect and value one another.
- Classes will be varied, well planned, and structured so that the children are not easily distracted.

Reward

In order to recognise and support good behaviour, students are given praise and acknowledged for their achievements.

Student Behaviour Management Procedure

In the event of misbehaviour that is incompatible with the enjoyment or safety of other students the following steps should be taken, at the discretion of the School Manager.

In classroom by teacher:

1. Verbal warning by teacher explaining that if they continue with the unacceptable behaviour they will be asked to sit out. You must explain to the student WHY it is not acceptable behaviour.
2. Second verbal warning by teacher. The student is asked to sit out for five minutes and then encouraged to join back. You should explain that at the next stage they will be asked to leave the class and report to the School Manager.
3. Removal from class. The School Manager would deal with the situation from this point.

Manager:

4. School Manager speaks to parent/guardian in presence of child.

For minor incidents, this is just a mention to keep the parent informed of what is happening in class.

For more serious behaviour issues explain that the student will be asked to leave if it continues.

5. Agreement between child, parent and School Manager.
6. Final warning relayed to parent in presence of child.
7. Removal from Jigsaw Performing Arts School for a specific period.
8. Permanent removal from Jigsaw Performing Arts School.

The School Manager may, according to circumstances, miss certain stages out according to the severity of the situation.

Between steps 1 - 7 of the behaviour management procedure, children are given the opportunity to make amends for their behaviour and, unless it is judged inappropriate, be able to rejoin the classes.

Jigsaw Performing Arts School Student Ground Rules

- Respect everybody else at the school.
- Listen to others. It is important to listen when teachers and managers are giving instructions.
- Be on time. It is important that you do not miss warm-ups or disrupt sessions by being late.

- Respect the work spaces we are using. Keep areas clean and tidy and do not touch anything that doesn't belong to us.
- WALK around the school when moving between sessions.
- Wear appropriate clothing for performing arts classes: Jigsaw Uniform or Black. No jeans or outdoor shoes/boots. No jewellery. Long hair should be tied back. We recommend you label your clothes.
- No swearing.
- No bullying. Jigsaw Arts does not tolerate any form of bullying. Anyone found to be bullying will be removed from Jigsaw Performing Arts School.
- No eating, drinking, or chewing during sessions. You have a designated break time in a designated area of the school. You must not leave this area during break time, so please bring a drink with you.
- Jigsaw Arts does not recommend students bring valuables to school. Mobile phones need to be switched off during sessions. Jigsaw Arts cannot be held responsible for the loss of personal valuables; please leave them at home.
- Welcome new students to the school.
- Always try your best in classes. Work to the best of your ability.

Staff Sickness Notification and Cover

You must give us as much notice as possible when needing cover.

You must leave ALL your resources with the manager of the school when on a presentation and show term. Please ensure your manager has both physical and emailed copies of your resources. This means that if you do become ill, the cover teacher will be able to carry on with work so that the students do not get behind.

Sickness Notification

Please consider how hard it is to get very last minute cover on Saturday and Sunday morning. If you are unwell on Friday, please make a decision before lunchtime as to whether you think you will be able to teach the next morning. If you are unsure, organise cover or be willing to go in the next morning however you feel. Same on Saturday for Sunday morning cover. You must contact your manager by telephone. Do not send an e-mail or a message.

Please contact your franchise owner/school manager.

Megan Ratcliff

07711 985686

We wish you all good health!

STAFF CODE OF CONDUCT

Jigsaw Arts staff are franchisees, managers, teachers, assistants and volunteers.

This Code has been produced to place the welfare of children at the centre of Jigsaw Arts and its culture and to ensure that all those who work at Jigsaw Arts and may have contact with children, are clear on the rules of conduct and the expectations of the company. Jigsaw Arts staff are in a position of trust and influence as role models for the children in their care, and as such must demonstrate behaviour that sets a good example to all users of the setting. Jigsaw Arts staff have a responsibility to maintain their reputation and the reputation of Jigsaw Arts, both during and outside of working hours.

Behaviour

Our staff team are ambassadors for Jigsaw Arts and we expect them to conduct themselves professionally at all times. Staff should treat anyone attending our classes (children, parents/carers, colleagues and visitors) courteously and with respect.

We expect staff to value all the children as individuals and to comply with the Jigsaw Arts Equal Opportunities Policy at all times.

Swearing and abusive behaviour are not tolerated from anyone at Jigsaw Arts. If any member of staff exhibits such behaviour, they will be subject to the Jigsaw Arts disciplinary procedures.

For more details see our Staff Disciplinary policy.

Dress code

Whilst working at Jigsaw Arts, staff should wear a Jigsaw Staff top so they can be easily identified by students and parents. The clothing and footwear worn should be chosen according with the activity the staff member is involved in, taking into account comfort, health and safety, and practicality. We recommend staff wear black leggings or trousers where possible. Revealing or excessively tight clothing is not acceptable.

Confidentiality and social media

Jigsaw Arts staff must not pass on any information about children attending the classes, or their parents and families, to third parties without their permission. The only exception to this rule is information sharing with specific external agencies if there is a safeguarding issue. ('Third parties' includes other parents, friends, other children at the Club, the press, etc.)

Posting any material relating to Jigsaw Arts or its users on social media sites (unless expressly permitted by the Manager) is forbidden. Any staff who breach this rule will face disciplinary action.

Under no circumstances, should staff ever befriend or accept a request from a student on social media. We strongly advise making any profiles you might have private.

See our Data Protection policy, Safeguarding and Child Protection policy and Staff Disciplinary policy for more details.

Use of mobile phones and cameras

Jigsaw Arts recognise that staff use personal mobile phones to play music in their sessions and also to contact the school manager should they require assistance. Mobile phones and cameras should not be used for any other reason.

If a member of staff needs to make an urgent personal call due to a family emergency or similar, they should get permission from the manager and make the personal call in an area away from the students.

Staff may not take photographs of children at Jigsaw Arts, only the franchisee/manager is permitted to take photos.

Smoking, alcohol and drugs

Staff are not permitted to smoke anywhere on the school premises, including the outside play areas.

Staff are not permitted to bring alcohol or illegal drugs onto Jigsaw Arts premises. If a member of staff arrives at work under the influence of alcohol or drugs they will be asked to leave immediately, and disciplinary action will be taken.

If a member of staff is taking prescription drugs which might affect their ability to function effectively, they must inform the manager immediately.

Any prescribed medication needed by a staff member whilst at Jigsaw Arts, must be stored safely, out of reach and sight of the children attending the school.

Gross misconduct

Staff will be dismissed without notice if they are found to have committed an act of gross misconduct. Examples of gross misconduct include, but are not restricted to:

- Child abuse
- Failing to comply with health and safety requirements
- Physical violence
- Ignoring a direct instruction given by the manager
- Persistent bullying, sexual or racial harassment
- Being unfit for work through alcohol or illegal drug use
- Theft, fraud or falsification of documents
- Being disqualified under the terms of the Statutory Framework for the Early Years Foundation Stage (Section 75 of the Childcare Act 2006) or the Children's Act 1989

The franchisee will investigate the alleged incident thoroughly before any decision to dismiss is made. For full details see our Staff Disciplinary policy.

SAFEGUARDING AND CHILD PROTECTION POLICY

1. Introduction

Jigsaw Arts is committed to creating a safe and secure environment for all children and young people participating in our activities. This Safeguarding and Child Protection Policy outlines our commitment to promoting the welfare of children, preventing abuse, and responding effectively to any concerns or allegations.

We will give equal priority to keeping all children and young people safe regardless of their age, disability, gender reassignment, race, religion or belief, sex, or sexual orientation.

2. Legal Framework

Our commitment to safeguarding is underpinned by the following key legislation and guidelines:

- **2.1 Children Act 1989 and 2004:** We adhere to the principles and provisions of the Children Acts, which set out the legal framework for the protection and welfare of children.
- **2.2 Working Together to Safeguard Children:** We follow the guidance outlined in the government's "Working Together" document, promoting effective multi-agency working to safeguard children.
- **2.3 Disclosure and Barring Service (DBS):** All staff and volunteers working with children will undergo the necessary DBS checks in accordance with legal requirements.

3. Responsibilities

- **3.1 Designated Safeguarding Lead (DSL):** Jigsaw Arts has appointed a Designated Safeguarding Lead who will take lead responsibility for safeguarding and child protection across the whole network. The DSL will undergo appropriate training to fulfil their role. The DSL is Rachel Lochhead. She can be contacted by email at dsl@jigsaw-arts.co.uk.

- **3.2 Franchisees:** Each franchisee will be appointed as Child Protection Officer for their own school and undergo safeguarding and child protection training. Where a manager is employed to oversee the running of the school at the weekend, they will also attend safeguarding training and act as the Child Protection Officer in the absence of the franchisee.
- **3.3 Staff and Volunteers:** All other staff, teachers, assistants, and volunteers have a responsibility to safeguard children and report any concerns to the Child Protection Officer or DSL. They are made aware of this policy during the induction and teacher training and will be reminded of this policy at the beginning of each term in the pre-term meeting run by their franchise owner. All staff must be aware of and adhere to this policy.
- **3.4 Parents and Guardians:** Parents and guardians are encouraged to communicate any concerns regarding the welfare and safety of their children with the DSL.

4. Code of Conduct

- **4.1 Professional Conduct:** All staff and volunteers will adhere to a code of conduct that emphasizes appropriate and professional behaviour when working with children. See [Staff Code of Conduct Policy](#).

5. Recruitment and Training

- **5.1 Recruitment:** Robust recruitment procedures will be in place for all staff and volunteers working with children.
 - **References:** All employees must provide two references from previous employers.
 - **Enhanced DBS:** All employees must provide an Enhanced Disclosure and Barring Services Certificate dated within 3 months of the interview date. All employees with out-of-date certificates are submitted by Jigsaw Arts for an updated DBS certificate.
 - **Update Service:** Jigsaw Arts encourages employees to join the DBS Update services, which allows employers to check a DBS status at any time without delay.
 - Jigsaw Arts never allows a member of staff to work with children without the above checks being complete. Our DBS checks are carried out by Capita Recruitment Vetting Service.
- **5.2 Training:** Staff and volunteers will receive regular safeguarding training to ensure they are aware of signs of abuse, reporting procedures, and their responsibilities. As we have a high turnover of staff due to the nature of the business, this will be communicated with all teachers at the beginning of every term during the pre-term meeting.

6. Recognizing and Responding to Concerns

- **6.1 Signs of Abuse:** Staff will be trained to recognize signs of abuse, neglect, or other safeguarding concerns.
- **6.2 Reporting Procedures:** Clear procedures will be in place for reporting concerns to the CPO at the school or the DSL, who will follow the appropriate channels for further action.

You can also contact NSPCC Helpline or Childline for further advice.

7. Confidentiality

- **7.1 Information Sharing:** Information will be shared on a need-to-know basis only, and confidentiality will be maintained in line with legal requirements.

8. Communication with Parents/Guardians

- **8.1 Transparency:** Jigsaw Arts will maintain open and transparent communication with parents and guardians, informing them about the safeguarding policy and procedures.

9. Taking photographs and videos

All parents and guardians are asked at the booking stage to give permission for us to take photos and videos of their children while in sessions at the school. If they do not wish us to take photos or videos of the children at this point, they are asked to let us know this in writing. The franchisee/manager of the school will ensure no photos are taken of this child.

Teachers and assistants are not permitted to take photos or videos of the students at the school. Only the franchisee/manager will be permitted to do so. If teachers need to record any of the work, they should ask the manager.

10. Review and Revision

This Safeguarding and Child Protection Policy will be reviewed annually, or more frequently if there are changes in legislation, best practices, or other relevant factors.

Last Updated: 21st March 2024

Safeguarding and Child Protection Procedure

Child disclosure

Should a child disclose details concerning an allegation of child abuse, physical, emotional, sexual or neglect being made against them, staff should:

- Listen while remaining neutral, allowing the child to speak freely and only ask open questions.
- Do not make any promises that you are unable to keep and if the child is asking, explain the next steps as follows:

Report to the franchisee/school manager (if appropriate) who will ask you to record the discussion, time and setting, who was present and details of the disclosure on Document - Cause for Concern form.

This form will be shared with the Jigsaw Arts DSL. dsl@jigsaw-arts.co.uk

The DSL would advise on the next steps and action to be taken.

Staff observations

If a member of staff suspected that a child was suffering child abuse, physical, emotional, sexual or neglect they should discuss their concerns with the franchisee/school manager in the first instance.

The manager will record their findings on Document - Cause for Concern form and share with the Jigsaw Arts DSL. dsl@jigsaw-arts.co.uk

Allegations against Staff

If an allegation is made about one of the Jigsaw Arts staff, they would be suspended until further investigation has been carried out.

Signature

A handwritten signature in black ink, consisting of a stylized, cursive letter 'A' followed by a star-like symbol.